

How to translate trends in F&B industry into satisfied stakeholders and profit?

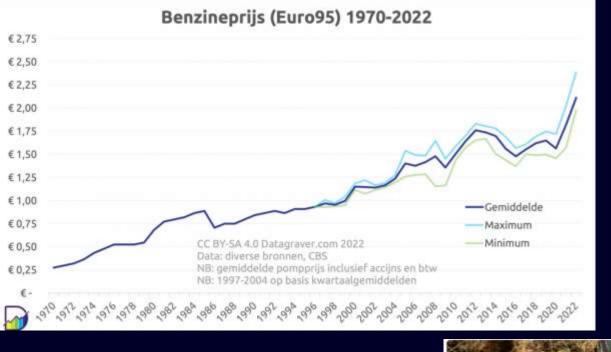
Jean-Marie Bonnier & Chiel Spruit

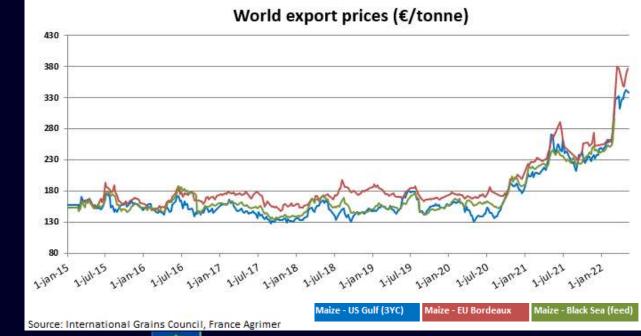




Industrie 4.0 Cyber Security
Industrial Internet of Things Data
Cloud IT/OT Integration

SIEMENS





Staalprijsindex 340 320 300 280 260 240 220 200 180 160 140 120 100 2018 2019 2021 2022

India verbiedt export van tarwe, mogelijk invloed op wereldwijde tarweprijs 4 met 2022 10:07 @ 995 Niggrescher (G) f V in & autoro replate 1 mag 23 our periodes India heeft de export van tarwe verboden. Een hittegolf heeft de productie beperkt en de binnenlandse prijzen zijn fors gestegen. Daardoor komt de voedselzekerheid in India in gevaar volgens de autoriteiten. Het besluit zou de prijs van tarwe op de wereldmarkt verder kunnen opdrijven. Het Indiase verbod is apmerkelijk, omdat het land eerder nog liet weten op een recordexport van tarwe te rekenen. De wereldmarkt had het Indiase graan dit jaar goed kunnen gebruiken. Export uit Dekraîne is amper mogelijk door de oorlog in dat land. De Verenigde Staten en Frankrijk kampen met weersonistandigheden die het verbouwen van debelangrijke graansoort bemoeilijken waren brood en granen vonge maand bijna 6 procent duurder dan een jaar eerder, blijkt uit cijfers van het Centraal Bureau voor de Statistiek. Maar vooral armere landen en mensen in Afrika en Azië worden zwear getroffen door de

nogere voedsetprijzen

AGRICULTURAL COMMODITY PRICES - March 2022

Agricultural Commodity	EUROPEAN UNION 27			WORLD			
	Monthly average	Annual change	Monthly change	Monthly average		Annual change	Monthly change
CEREALS (1)	EUR/T	%	%	USD/T	EUR/T	9/0	%
Soft wheat	384	64.6%	39.6%	445 (2)	404	62.6%	32.9
Durum wheat	440 (5)	57.8%	-1.5%	486 (3)	441	77.0%	25.99
Maize	369	61.3%	42.5%	334	303	35.7%	14.79
Barley	376	74.2%	42.1%	390	354	62.0%	30.59
MEAT							
Beef	4,987	33.3%	6.6%	6,249	5,671	32.4%	0.69
Pork	1,697	12.1%	28.3%	2,273 (6)	2,062 (6)	16.1%	19.89
Poultry	2,423	25.0%	7.5%	3,202	2,906	72.0%	15.59
DAIRY							
Butter	6,279	61.5%	5.7%	6,925	6,285	21.0%	5.79
Cheese	3,704	20.3%	1.9%	6,167	5,596	40.2%	6.29
SMP	3,888	59.9%	8.0%	4,550	4,129	33.6%	7.39
WMP	4,837	54.7%	7.0%	4,629	4,201	12.7%	4.69
OILSEEDS							
Soya beans	- 15		:	720 (5)	653	23.7%	7.69
Rapeseed	925 (5)	77.8%	30.6%		:	:	
SUGAR							
White sugar	441 (4)	13.1%	1.6%	536 (5)	486	18.8%	8.39
RICE (milled)							
Japonica	1,195	70.7%	3.0%	1,260 (5)	1,143	32.3%	2.2
Indica	810	9.5%	2.5%	398 (5)	361	-20.5%	-1.00

Digital is pushing innovation in the CPG Industry Shopping in 2027 – Expect to see 8 big changes

- 1. Personalized shopping experience
- 2. Far less retail jobs due to automation
- Fast automated check out
- 4. Routine household purchases automated
- 5. Move away from huge stores
- 6. Online shopping up from 10% to 50%
- 7. Many new small companies through AM
- 8. VR/Digitalization changes shop experience





Digital is transforming the CPG Industry Personalizing products & services



Coca-Cola enables custom formulations from your smartphone

M&M's enables personalized products





Mondelez enables

personalized

packaging

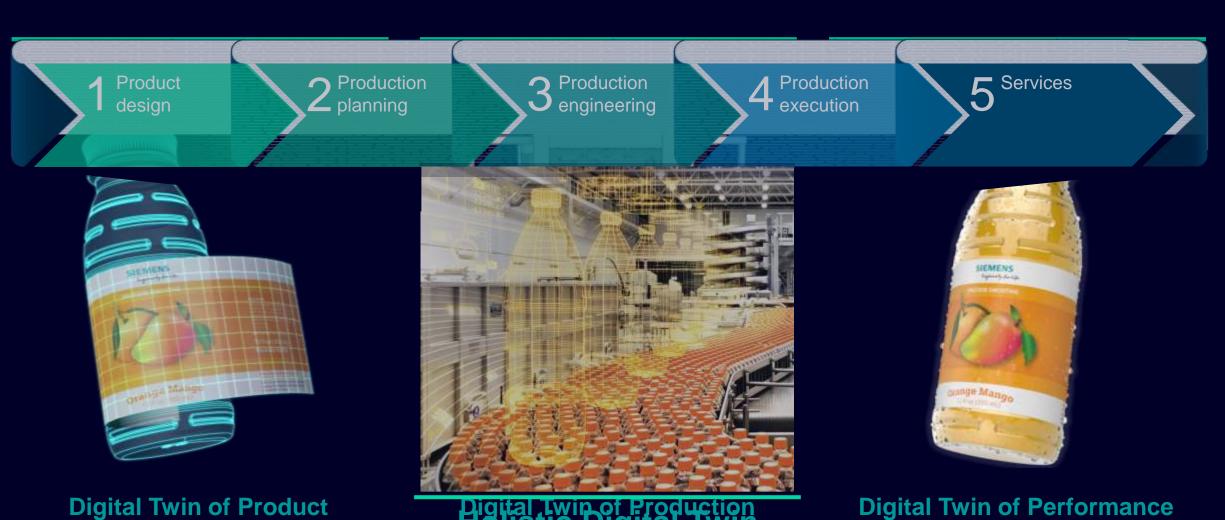
BluRhapsody
enables custom
3D printed pasta



Product Development and Innovation in CPG Industry Many Facets & Challenges



What is our Special Sauce? Digital Twin



What is our Special Sauce? Digital Twin



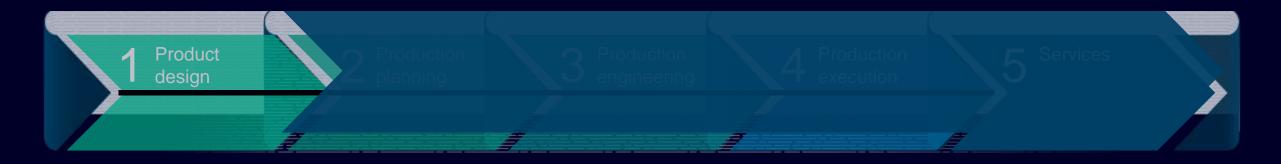
Gain **foresight** by simulating products, people, processes and resources interacting in the virtual world



Holistic Digital Twin

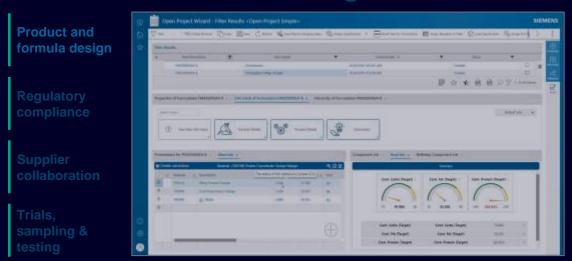
Gain **insight** by matching real-world performance to our predictions so we can drive continuous improvement

Digitalization in the CPG industry Product Design

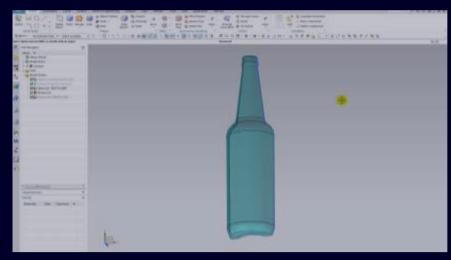


Package

Formula Design



Package Design



Digitalization in the CPG industry Production Planning



Modeling & simulating the production facility

Creation of general recipe

Trial runs

Modeling the production facility

Capacity simulation of the plant



Planning the filling & packaging line

Creation of the bill of process

Collaborative line design

Simulation of critical process steps

Simulation and bottleneck elimination



Digitalization in the CPG industry Production Engineering

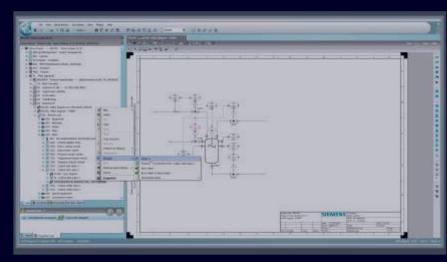


Automation design of the process

Plant design

Electrical design

Automation engineering



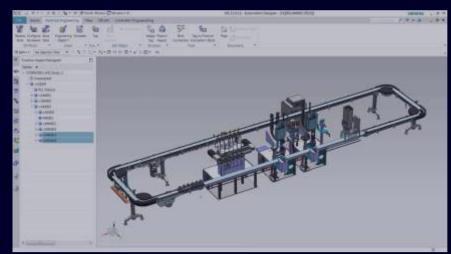
Automation design of the filling & packaging line

Machine design

Mechatronics integration

Automation engineering

Virtual Commission ing

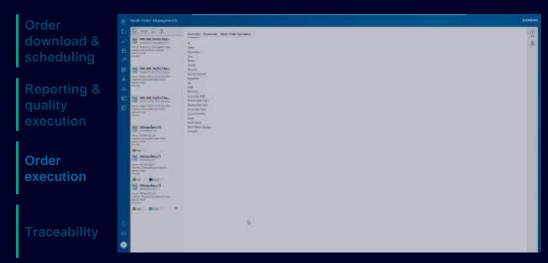


Digitalization in the CPG industry Production Execution

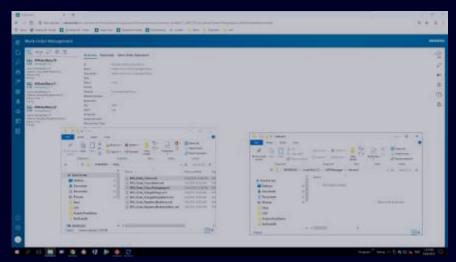


Order download &

Order execution & integrated quality control



Order download & scheduling

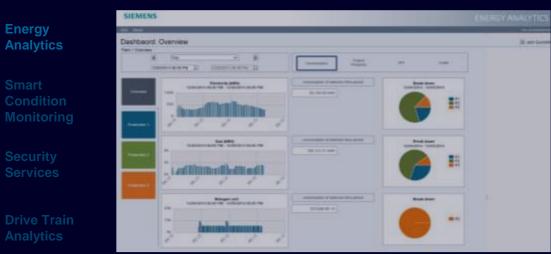


Digitalization in the CPG industry Services

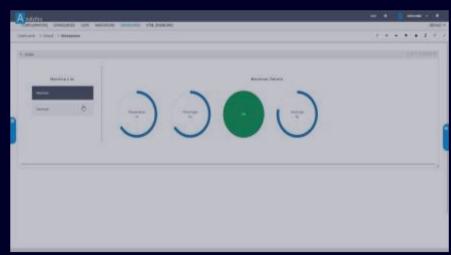


Condition

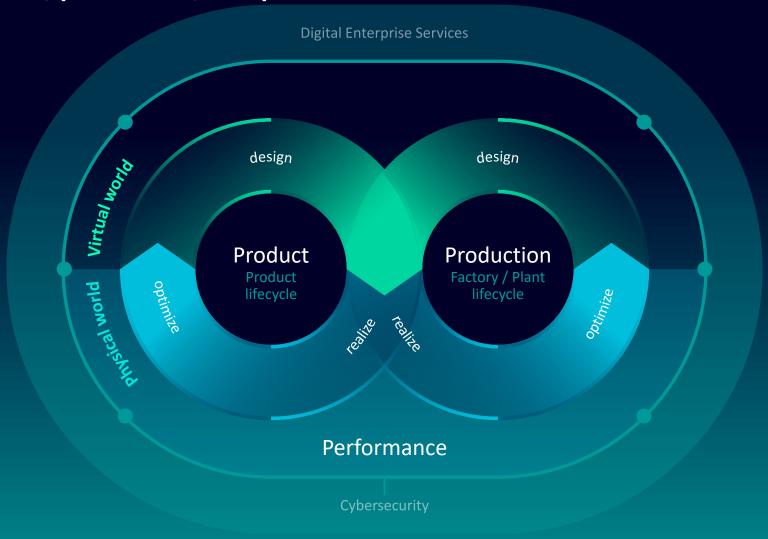
Mindsphere Energy Analytics



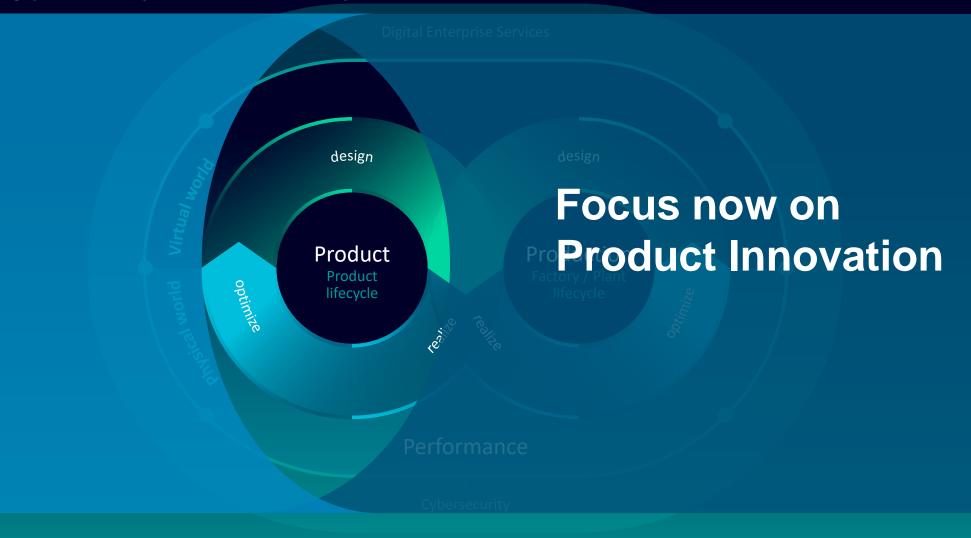
Mindsphere Smart Condition Monitoring



Comprehensive Digital Twin integrating product, production, and performance in CPG Industries



Comprehensive Digital Twin integrating product, production, and performance in CPG Industries



Product Development and Innovation in CPG Industry Five Foundational Pillars

Program Lifecycle Management

- Achieve full transparency
- Fact based decisions considering detail data
- Re-use intellectual property



Formulated Product Design

- Reduce product development time
- Requirements based development process
- Regulatory Compliance

Laboratory Information Management

- Increase Lab efficiency and enhance real-time management
- Automated guidance of lab scientists



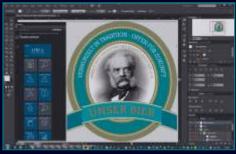
Package Design and Simulation

- Put your thoughts to (digital) paper
- Benefit from leadingedge modelling and simulation capabilities

Artwork Development

- Collaboration Platform
- Intelligent Repository
- Provide contextual Information

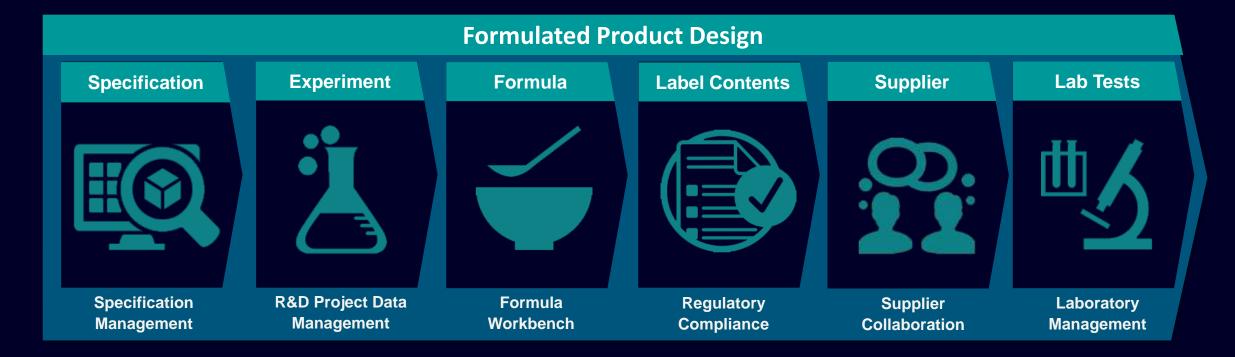




Collaboration Platform



Formulated Product Design Components



- **Integrated Product Design Process**
- **Collaborative R&D**
- **Regulatory Compliance**

Centralized PLM & Knowledge Management Platform – streamlined development process

Avoid/reduce redevelopment of product design process – R&D cost reduction

Avoid recall or Product non-conformity by real-time compliance product check in R&D



Driving Innovation Efficiency in CPG Industry: Storyboard

1. Generate new IDEA Marketing → Define Project Brief → Allocate reference product 2. Initiate new project **Project** → Initiate project resources & schedule Manager → Request new formulation 3. Develop new formulation → Develop several formulation alternatives Formulator → Real-time regulatory assessment (Ingr. Val.) 4. Supplier evaluation → Supplier updates Raw Material data **Supplier** → Supplier sends data back to requestor 5. Raw Material evaluation Spec Mgr / → Spec Mgr reviews/approves supplier data **Formulator** → Select Formulation candidates for trials

Engineer

6. Generate General Recipe

→ Create general recipe based on work instructions, equipment & material



Formulator

7. Generate Trial

- → Small batch production
- → Request QC check by sample analysis



Lab analyst

8. Perfom QC analysis

- → Sample analysis in lab
- → Validation of Analytical Results



Spec Mgr/ Regulatory

9. Specification validation

- → Label & Allergen declaration
- → Product spec completion
- → New product final approval



Project Manager

10. Project closure

- → Share product results with PM & Marketing
- → Ready for upscaling to Pilot & Production



Translate trends into profit & be able to invest in your future!





High-cost pressure



Fast changing consumer demands



Global and regional regulatory compliancy



Increasing variety of products and recipes



Global setup – Distributed plants

Want to chat about New Product Development?

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